Social Marketing: It's All About Your Customers

Social Marketing

- Uses commercial marketing technologies and theory
- Influence, rather than coercive strategies
- Brings about voluntary behavior change
- Targets specific audiences
- Focus on personal welfare and that of society

Distinguishing Features

- Marketing's Conceptual Framework
- Data Based Decision Making
- Consumer Orientation and Formative Research
- Willingness to Change the Product

Marketing's Conceptual Framework

- Exchange Theory
- The Four Ps
 - Product
 - Price
 - Place
 - Promotion

Product

- Behavior
 - Eat 5 A Day
 - Serve lower fat offerings in cafeteria
 - Stock fruits and juices in vending machines
 - Be physically active 5 days a week or more
 - Other examples:

Product

- What We're Offering People: Bundle of Benefits
- Physical Activity
 - What benefits could we promise?
 - How would we know which to emphasize?

Product Must Be:

- Solution to a Problem or Means of Realizing a Dream
 - Benefits
 - Unique
 - Competitive
- Real:
 - defined in terms of the user's beliefs, practices, and values

Competition

Keep a Keen Eye on The Competition

- They can go somewhere else
- They can do something else
- They must find your offer more attractive

What is Competition for Physical Activity?

Product Benefits

- Which Benefits Best Distinguish Product from Competition?
- Professional View Versus Consumer View

Product Price

- The Cost of Adopting the Product
 - Money
 - Time
 - Pleasure
 - Loss of Self Esteem
 - Embarrassment
 - Others

Discussion

- Examples
 - Low fat foods
 - Other behaviors
- List Possible Costs

Place or Channels

- Where People Will Act
- Where Tangible Products Purchased
- Where People Are In Right Frame of Mind to Attend to Message
- Where Service is Provided

Place

- Examples of Places for 5 A Day
 - Make fruits and vegetables accessible
 - Disseminate information
 - Offer programs

Multifaceted Promotional Strategy

- Policy Development
- Professional Training and Education
- Consumer Education
- Service Delivery and Access
- Social Support
- Skills Building
- Sales Promotions
- Direct Marketing
- Public Information

Communications Plan

- Creation of Educational Messages that are Memorable and Persuasive
- Message Design Elements
 - Type of Appeal
 - Tone
 - Spokesperson
 - Aperture

Distinguishing Features (cont'd)

- Marketing's Conceptual Framework
- Data Driven Decision Making

Data Based Decision Making: Planning Model

- Whom do you want to reach?
 - Segment population into audience segments
- What is reasonable to ask them to do?
 - Identify the Specific BEHAVIOR To Promote
- What factors have the greatest influence on their behavior?
- Answers used to design effective interventions around 4 Ps

Segmentation: Traditional Model

- Greatest need given greatest priority
- Use epidemiological or census data to identify neediest
- Everyone offered same product benefits, price, place and promotional mix

Reason to Segment

- Everyone may not want or need the same product
- Most appropriate intervention varies for each group

Marketing Approach: Audience Segmentation

- Divide heterogeneous population
- Into more homogenous subgroups
- Select priority population

Marketing: Audience Segmentation

- Different levels of readiness to change
- Current behavior
 - Have they ever tried it
 - How often do they do it
 - How well do they do it
- Many "basis variables"

Criteria for Selecting Targets

- Size
- Potential impact
 - Responsiveness
 - Need: incidence and/or severity

Examples

How would you segment population of elderly people with diabetes?

Other examples:

Team Work

Behavioral Recommendations

- What do you want them to do?
- What is reasonable to ask them to do next?
- What will they believe?
- Examples:

Team Work

Factors to Address

- Most interventions are based on assumptions about what will motivate people to change
 - How do you know they need more information?
 - How do you know what information they need?
- Marketers find out which factors have the greatest influence on behavior change.

What Product Benefits Should We Promote?

- What will consumers gain?
- What will they find most attractive?
- What distinguishes product from the competition?

What Costs Must We Lower?

- What do consumers exchange for product benefits?
- What must they sacrifice?

Internal Factors Must We Address?

- Policies
- Access
- Interpersonal factors
- Intrapersonal factors

Policies

- What policies or procedures affect their access to services or products?
- What policies deter them from adopting recommended action?

Community and Institutional Level

- What services are available?
- Do people have access to services, products, information?
- How difficult is it to get needed services?
- What norms, values and beliefs might influence their decisions to act?

Interpersonal Factors

- Whose opinions matter?
- What do those people think and say?
- How motivated are they to comply with these people?

Intrapersonal Factors

- Knowledge and beliefs
- Perceived risk
- Perceived consequences
- Self efficacy

Knowledge and Beliefs

- What do they know about importance of the recommended behavior?
- What do they know what is being recommended?

Perceived Risk

- Do they believe they are susceptible or vulnerable to related health problems
- How severe do they perceive the condition to be?

Perceived Consequences

- Benefits: what do they expect to gain if they act?
- Price: what do they expect to give up if they act?

Self Efficacy

- Do they think they can perform the behavior?
- Do they think they can deal with the consequences?

Team Work

Consumer Orientation = Consumer Research

- Formative Research
 - Qualitative to identify factors
 - Quantitative to determine which have greatest impact
- Testing Strategies and Materials
- Monitoring
- Evaluation

Data Collection Strategies

- Participant observation
- Individual interviews
- Focus groups
- Surveys

Willingness to Change the Offer

- Committed to Designing Products
 Consumers Want
- Committed to Modifying Services
- Committed to Monitoring the Wants and Needs
- Continuous Quality Improvement

Steps in the Process

- I. Initial Planning
- II. Formative Research
- III. Strategy Development
- IV. Program Development
- v. Program Implementation
- VI. Tracking and Monitoring

Initial Planning

- Potential audience segments
- Potential recommendations
- Potential determinants of behavior change

Formative Research

- Informal listening
 - Use open ended questions to elicit concerns
- Formal market research

Strategy Formation

- Product: What benefits are most attractive to audience?
- Price: How can I make the product affordable?
- Place: Where should I place the product, information about the product?
- Promotion: How should I promote the product?

Program Development

- Design
- Pretest

Program Implementation

Careful coordination

Tracking and Evaluation

- Monitor
- Make mid-course revisions
- Assess impact on behavior

Summary

Social Marketing is

- A behavior change strategy
- A framework for program planning

Marketing Mind-Set

- Understand and respond to consumer wants and needs
- Formative Research Based on Marketing Model
 - who do I want to help?
 - what am I recommending they do?
 - what factors must I address?